
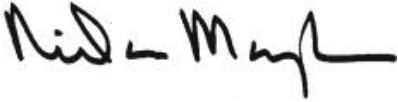



IM/IT Investment Management Business Case

Initiative Name Integrated Decision Making

Initiative Executive Sponsor	Signature	Date
Dave Nikolejsin		September 20, 2013
Deputy Minister		
Ministry of Energy and Mines		

Sector EFO	Signature	Date
Neilane Mayhew		September 20, 2013
Executive Financial Officer and Assistant Deputy Minister		
Corporate Services for the Natural Resource Sector		

Sector CIO	Signature	Date
Doug Say		September 20, 2013
Chief Information Officer & Executive Director		
Corporate Services for the Natural Resource Sector		

Signatures confirm that, subject to DMCTT endorsement and funding conditions, the sector has the authority, mandate, and capacity to carry out the initiative as described, with the understanding that this business case is pending finalization of scope decisions and funding sources.

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Integrated Decision Making

Business Case

Initiative Contacts :			
Terry Gunning	Andrew Morgan	Butch Morningstar	Penny de Waal
Director, Information Management Branch	Director, Integration Initiatives	Co-Lead, Integrated Decision Making	Senior Manager, Integrated Decision Making
Natural Resource Sector	Natural Resource Sector	Natural Resource Sector	Natural Resource Sector
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Section

1

Executive Summary

Initiative Summary

Initiative Name ¹ :	Integrated Decision Making
Initiative Abbreviation:	IDM
Initiative Description:	IDM is a major component of the multi-year transformation of the Natural Resource Sector (NRS) to align legislation, processes, people and technology to allow for the integrated management of BC's shared natural resources. IDM is a component of the NRS Transformation Plan.
IDM Implementation Programs ² :	<ul style="list-style-type: none">• Legislation, Regulation & Policy• Resource Stewardship• Authorizations• Compliance & Enforcement• First Nations Consultation & Engagement• Support Functions• Common IM/IT Infrastructure
Lead Sector, Ministry or Agency:	Natural Resource Sector
Need for Investment:	The NRS is a key driver of economic activity and employment in the province. In order to meet the objectives of the BC Jobs Plan and other government priorities, such as supporting the development of a Liquefied Natural Gas (LNG) export market, the NRS requires the capability to act as an integrated manager of the province's natural resources and to make timely, durable natural resource decisions that appropriately balance social, economic and environmental objectives. Through a significant investment in legislative change, business transformation, people, and technology, IDM will address priority needs and expectations of the public, First Nations, clients and proponents, decision makers, and government.

¹ For the purpose of this business case, IDM is defined as an Initiative.

² The term Program is used throughout this business case to represent a set of interrelated projects that have a common objective and interdependencies that need to be managed together.

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Narrative

The NRS is a key driver of economic activity and employment in the Province of British Columbia. Over 153,000 jobs in BC are directly related to resource extraction and manufacturing in the areas of agriculture, forestry, mining, and oil and gas⁴, and the NRS generates over \$2.5 billion in direct annual revenue to the province.⁵ The sector's work both directly and indirectly benefits the economic, environmental and social health of our province.

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In order to support the growth of BC's economy and to take advantage of the generational opportunity to develop a global LNG export market, the NRS requires the capability to act as an integrated manager of the province's natural resources and to make timely, durable authorization decisions. The NRS is poised to transform its business to achieve the vision of: "A prosperous future for all British Columbians through sustainable economic development and shared leadership of natural resources."⁷ A key component of the NRS transformation is Integrated Decision Making (IDM). This opportunity for transformation is based on many years of foundational work to increase integration across the sector. IDM will improve the ability of the six ministries and many agencies in the NRS to work together to provide seamless, high-quality service to proponents and the public, to provide effective resource stewardship across the province, to effectively consult with First Nations in natural resource decisions, and to contribute to cross-government priorities.

⁴ Statistics Canada, Labour Force Survey. Prepared by BC Stats February, 2013. www.bcstats.gov.bc.ca

⁵ Budget and Fiscal Plan 2013/14 – 2015/16, February 19 2013

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⁷ Natural Resource Sector 2014-2015 Transformation Plan

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Introduction

Government looks to the NRS to be a driver of economic prosperity while maintaining high expectations for resource conservation and environmental sustainability. A critical part of the government's new mandate is the commitment to building a strong economy so that British Columbians can continue to afford robust public services.⁸ World class health care, education, skills training and social safety nets for urban and rural communities are only possible if there is a strong economy.

The NRS includes:

- Ministry of Aboriginal Relations and Reconciliation (MARR)
- Ministry of Agriculture (AGRI)
- Ministry of Energy and Mines (MEM)
- Ministry of Environment (MOE), including the Environmental Assessment Office (EAO)
- Ministry of Forests, Lands and Natural Resource Operations (FLNRO)
- Ministry of Natural Gas Development (MNGD)
- Several Boards, Agencies and Commissions, e.g. Farm Industry Review Board, Agriculture Land Commission and Oil and Gas Commission

Combined, these ministries generate over \$2.5 billion in direct annual revenue to government, with revenues expected to increase moderately to \$2.8 billion by FY 2015/2016.⁹ 153,000 jobs in BC are directly related to resource extraction and manufacturing in the areas of agriculture, forestry, mining and oil and gas.¹⁰

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⁸ Mandate Letters from Premier Christy Clark, dated June 10 2013

⁹ Budget and Fiscal Plan 2013/14 – 2015/16, February 19, 2013

¹⁰ Statistics Canada, Labour Force Survey. Prepared by BCStats in February 2013. www.bcstats.gov.bc.ca

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